Newfoundland Power Inc.

2026 Capital Budget Application August 12, 2025, 9:30 am

WHENEVER. WHEREVER. We'll be there.





2026 Capital Budget Application

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Outline

Background

2026 Capital Budget

Capital Project Overview



Background

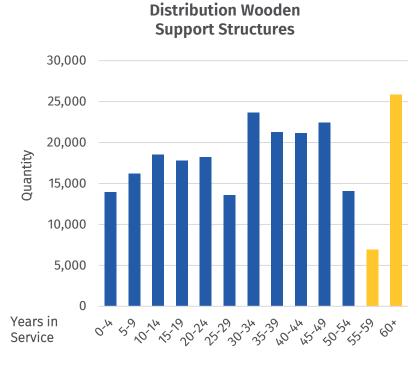


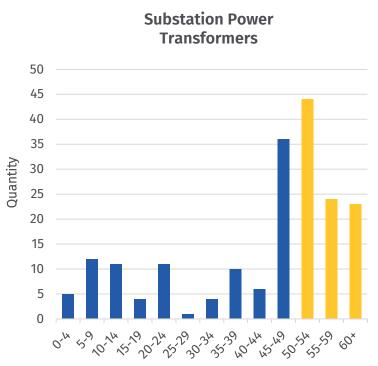
Capital Planning at Newfoundland Power

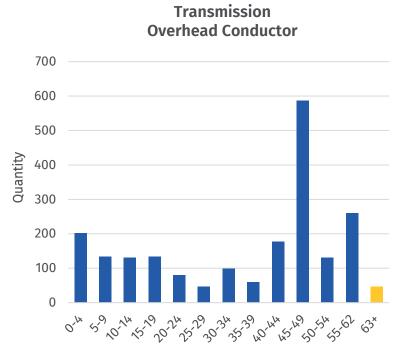
- Comprehensive process determines scope, necessity and timing of capital expenditures
- Based on sound engineering and objective data:
 - Customer connections
 - System growth
 - Asset condition
 - Economic factors
 - Industry standards
 - o Operational requirements
- Expenditure alternatives assessed, including deferral, modification or advancement

| Deferred/Modified/Advand Expenditures | ced |
|--|-----|
| Previously deferred/modified projects proposed for 2026 | 0 |
| Projects planned for 2026 but deferred to subsequent years | 4 |
| Projects advanced to 2026 | 1 |

Aging Electrical System







Expected Service Life: 54 Years

Expected Service Life: 30-50 Years

Expected Service Life: 63 Years

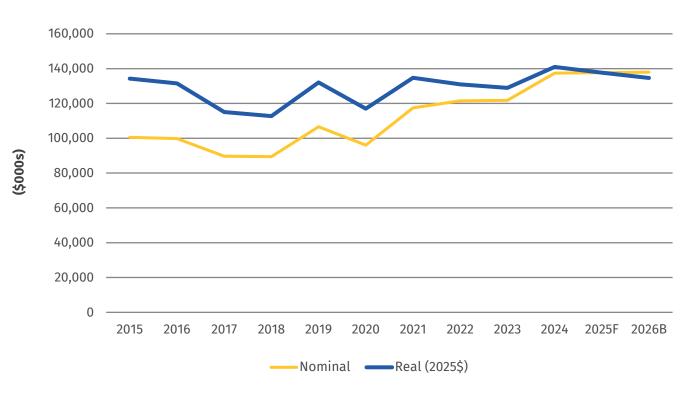
2026 Capital Budget



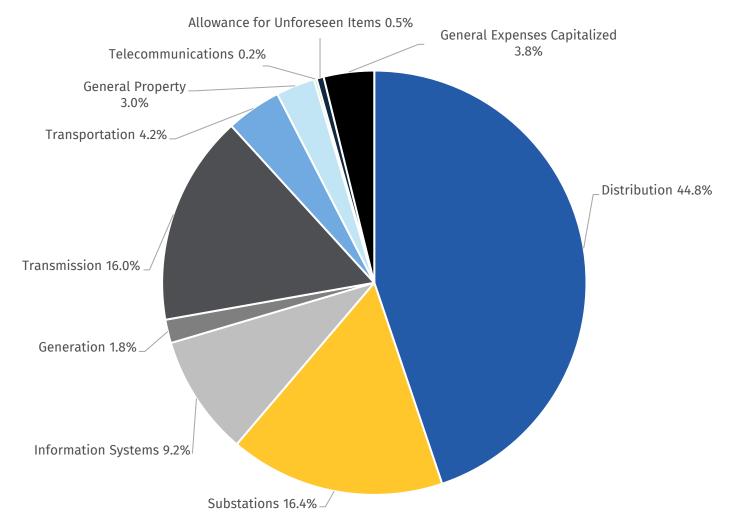
2026 Capital Budget

| Expenditure Type | 2026 Budget (\$000s) |
|-----------------------------------|-------------------------|
| Single-Year > \$750,000 | 75,158 |
| Single-Year < \$750,000 | 10,212 |
| New Multi-Year | 6,131 |
| Subtotal | 91,501 |
| Previously Approved Multi-Year | 46,442 |
| Total | 137,943 |

Historical Capital Expenditures



2026 Capital Budget by Asset Class



Distribution Investments

- 2,865 forecasted customer connections
- System maintenance
 - o Two maintenance programs
 - o One feeder refurbishment
- Service enhancements
 - LED streetlights
 - Feeder automation
- Load growth
 - Deer Lake 03

2026 Capital Budget by Category

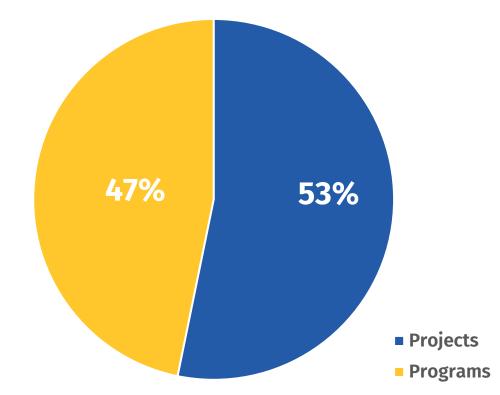
42 Projects

Defined schedule, scope and budget
based on detailed engineering estimates

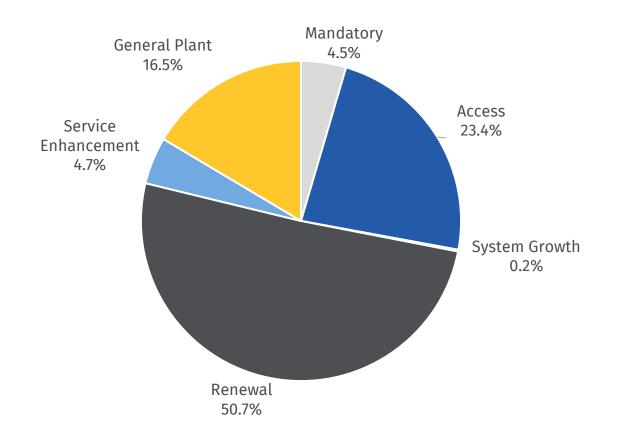
22 Programs

 High volume, repetitive and ongoing work. Budget based on historical averages.

2026 Capital Budget by Category



2026 Capital Budget by Investment Classification



Renewal Investments

- Primarily condition-based
- Corrective and preventive maintenance programs
- Proposed refurbishment projects
 - Three power transformer replacements
 - One transmission line rebuild

2026 Capital Budget by Materiality

| Threshold | Quantity of Projects/Programs | Percentage of Total Expenditures |
|------------------------------|----------------------------------|--|
| Less than \$1 million | 28 | 12% |
| \$1 million – \$5 million | 23 | 36% |
| Greater than \$5 million | 13 | 52% |
| Total | 64 | 100% |

Examples of Projects over \$5 million

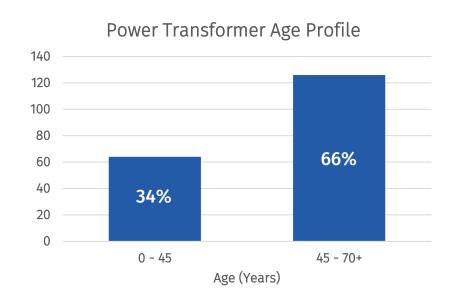
- Transmission Line 100L Rebuild
- Geographic Information System Upgrade
- Lewisporte-Boyd's Cove 138 kV Conversion

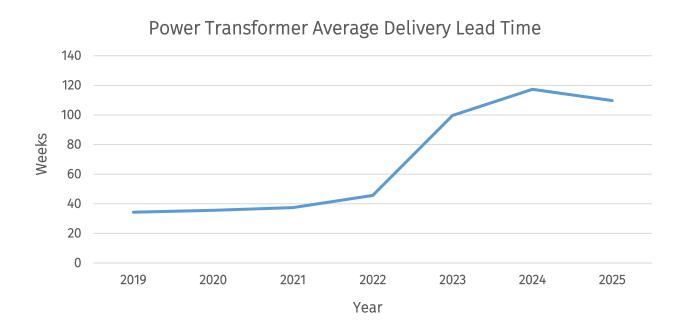
Capital Project Overview



Substation Power Transformer Strategy

- Most critical substation equipment
- Aging fleet
- Increased delivery lead times
- Limited emergency response resources





2026 Substation Power Transformers (\$12.3M)

Transformer Replacements

- King's Bridge T3
 - o Manufactured in 1976
 - o Insulation deteriorating, rust, corrosion
- Molloy's Lane T2
 - Manufactured in 1976
 - Insulation deteriorating, rust, corrosion, leaking radiators
- Mobile Plant T1
 - Manufactured in 1951
 - Insulation deteriorating, rust, corrosion

Spare Transformer

- 25 MVA, 138 25/12.5 kV
- Backup for 17 units with no existing spare



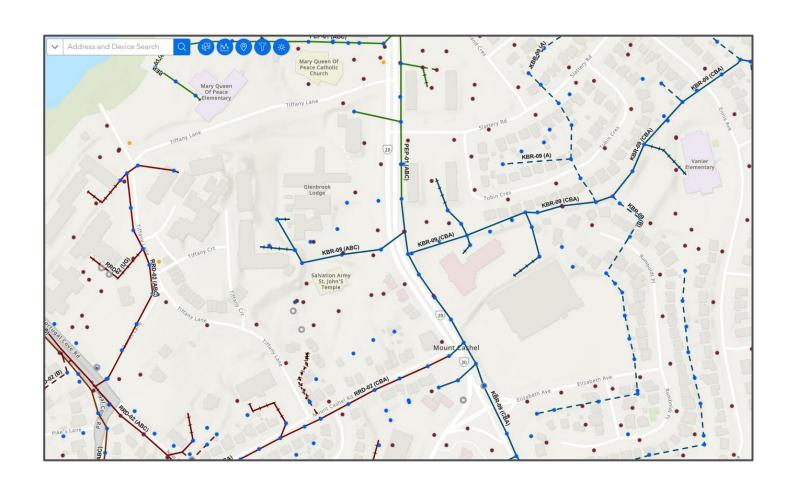






Geographic Information System Upgrade (\$8.3M)

- Central location for over 1 million company assets
- Electrical connectivity
- Outage location
- Customer engagement

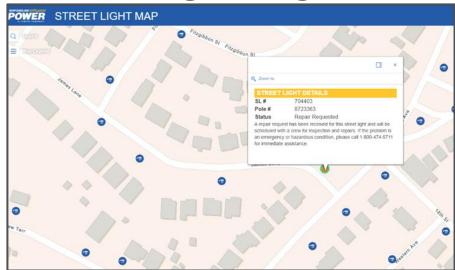


Geographic Information System Upgrade (\$8.3M)

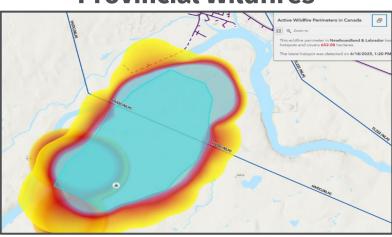
Outage Management



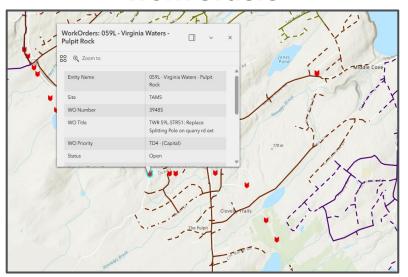
Street Light Management



Provincial Wildfires

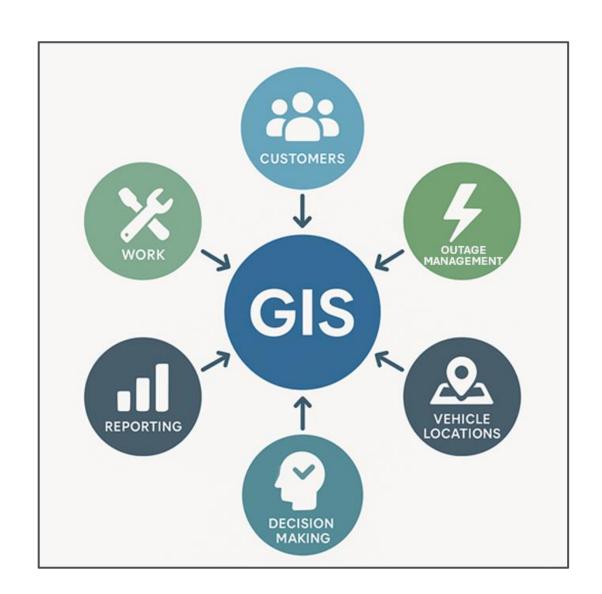


Work Orders



Geographic Information System Upgrade (\$8.3M)

- Operational efficiencies
- Improved customer service offerings
- Critical software integrations
- End of Vendor support Q1 2028



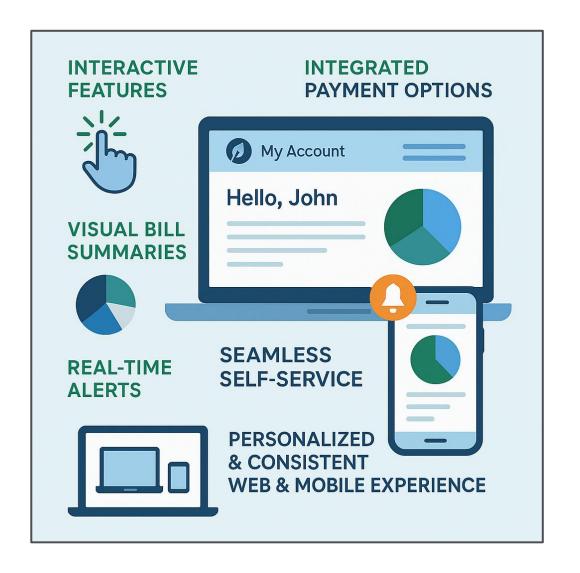
Customer Correspondence Modernization (\$2.0M)

- Cost-Effective
- Legacy billing solution delivering over three million customer bills annually
- More informative bills

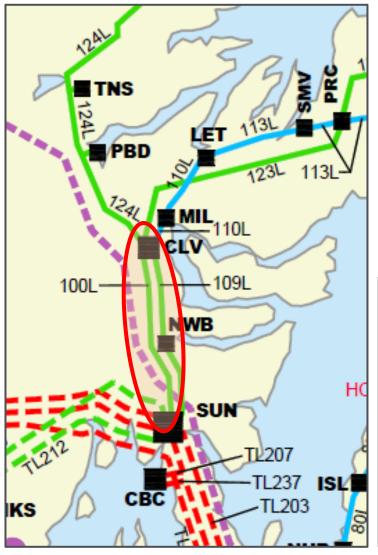


Customer Correspondence Modernization (\$2.0M)

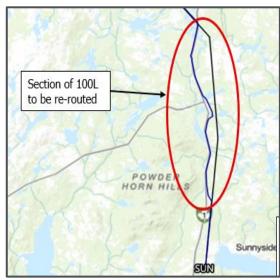
- Enhanced Digital Experience with Personalized Communication
- Improved Accessibility



Transmission Line 100L Rebuild (\$13.7M)



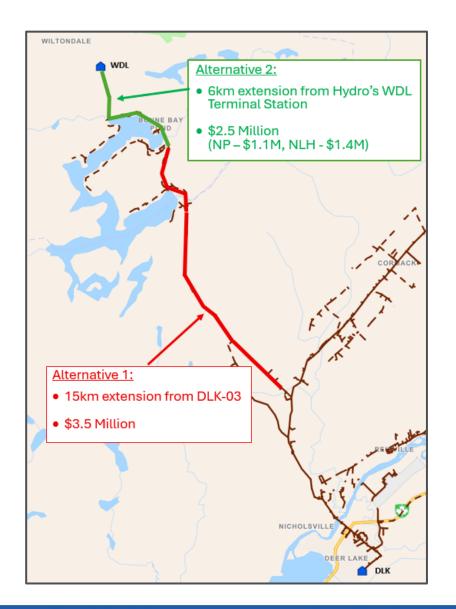




- Constructed in 1964
- Critical to Central Newfoundland 138 kV looped transmission system
- 82% of H-frame structures have deficiencies
- 251 poles requiring replacement
- Partially re-routed rebuild is least cost with reduced risk

Feeder Additions for Load Growth DLK-03 (\$1.1M)

- Serves 1,490 customers
- Conductor overloads and reduced voltage
- Evaluated alternatives:
 - 3-phase upgrade (\$3.5 Million)
 - Load transfer to Wiltondale (\$2.5 Million)
 - o NLP \$1.1 Million
 - o NLH \$1.4 Million
- New supply point at Wiltondale Terminal Station



Advanced Metering Infrastructure Update



- Preliminary Assessment
 - Jurisdictional Scan
 - Preliminary Cost Estimates
 - Government Funding Opportunities
- Current AMR technology remains least cost for customers
- Continued evaluation of AMI



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